ULI Fall Meeting 2015

Resorts Reimagined: From Urban to Destination

Tom Ventura, Associate | Gensler



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HOSPITALITY TRENDS RESORTS REIMAGINED

VALUES ARE SHIFTING

a collective shift in consumer values and behavior began several years ago when trends in authenticity, sustainablility and streamlining started to emerge.

the recent economic downturn fueled a new awareness and accellerated these shifts - strenthening trends in exploration, interaction, experience, technology, well-being and value.

the hospitality industry must address these new shifts





TREND 1 MILLENNIAL FOCUSED BRANDS



For the first time, millennials, or generation Y are asserting themselves as an economic force. They're savvy and uncompromising. Most importantly, their unique point of view stems not so much from a refutation of old ideas but from an era with a new vocabulary.

ANTE ALLANSS

DISCERNING DESIGN EYE

- Strong "Aesthetic Loyalty"
- Carefully Curated Persona
- Focus on Identity vs. Trends

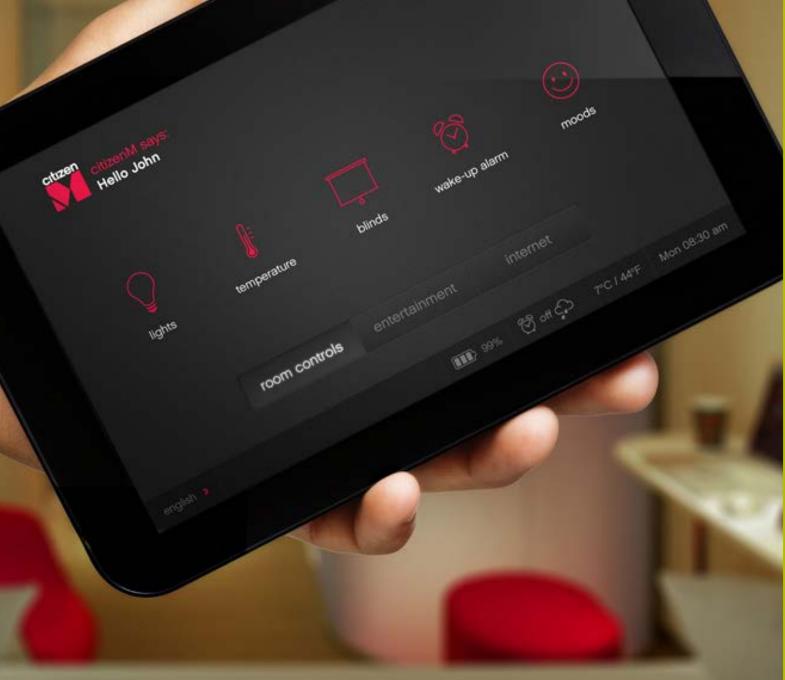




• Seeking Authentic Experience Luxury is Personal and Intimate Values "Lifestyle" over Possessions

TECH-SAVVY/TECH-DEPENDANT

- Expectation of Wired/Connected Resort
- Integrated Systems and Amenities
- Robust Tech supports Immersed Experience





SOCIAL CULTURE

- Digitally Curated Social Life
- *#bestresortever; #youhavetobehere*

• Perpetual Sharing: Photos, Events, Schedules

TREND2 cross-over brands



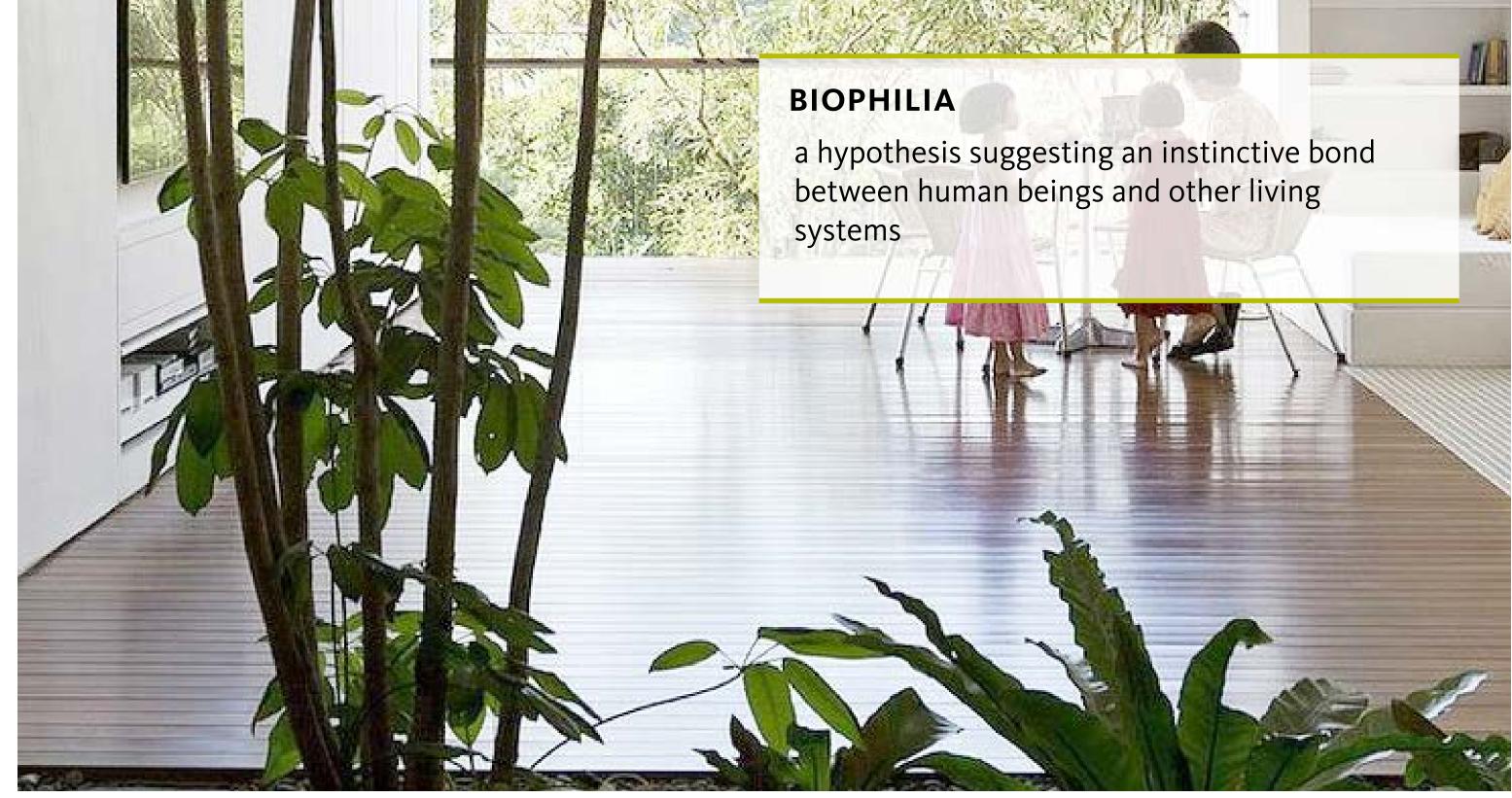
These hotels' restaurants are geared to keep guests on the premises by integrating them into the properties' overall experience ... instead of turning them loose, as most hotels do, to feast at local hotspots.

Source: Baum Whiteman





TREND3 NEW SUSTAINABILITY



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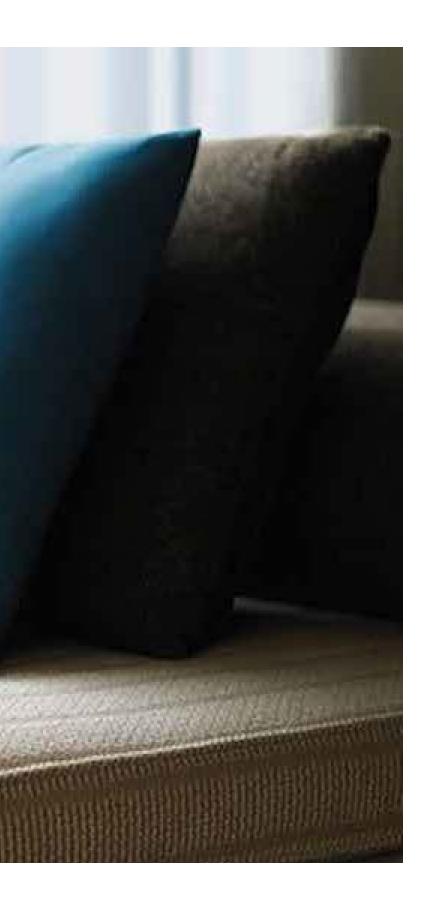


TREND4 GLOBAL TRAVELER BOOM

53% increase in travel for Indian travelers from 2010-2015.

73% increase in travel for Chinese travelers from 2010-2015.

Source: Deloitte Hospitality 2015



TREND5 disruptor

Airbnb has more than 600,000 listings around the world including 600 castles, 1400 boats, and 300 tree houses. Airbnb's current bookings are about 37 million room-nights per year, which is only around 20% of IHG's 177 million last year.

Source: Quartz



HOSPITALITY TRENDS DESIGN PRINCIPLES

MILLENIAL FOCUSED BRANDS

CROSS-OVER BRANDS

•NEW SUSTAINABILITY

•GLOBAL TRAVELER BOOM

DISRUPTORS

FOCUS TOWARDS EXPERIENTIAL DESIGN OFFERING AUTHENTIC LIFESTYLE CHOICES AND SENSE OF PLACE

APPEAL





CHANGING DEMOGRAPHICS COUPLED WITH SHARED INTERESTS CAN CREATE WIDESPREAD MULTI-GENERATIONAL

Thank You