



Presented by Ada M. Healey, Vice President, Vulcan Real Estate ULI Fall Conference – Trading Space for Place





VULCAN REAL ESTATE

10-YEAR DEVELOPMENT TRACK RECORD IN SEATTLE'S SOUTH LAKE UNION NEIGHBORHOOD

- 6.3 million SF of commercial, life sciences research, retail and multi-family (1,367 units) developed
- 5 landmark buildings preserved and incorporated into new projects
- 10 public/private partnerships with government entities
- 34 land-use permits secured without appeal
- 4 alley vacations
- 2 skybridges
- 5 amendments to zoning code







Yellow sites = peak Vulcan ownership ~60 acres

Vulcan Ownership & Milestones

1996 10 acres

2000 40 acres

2004 First projects delivered

2006 Whole Foods opens

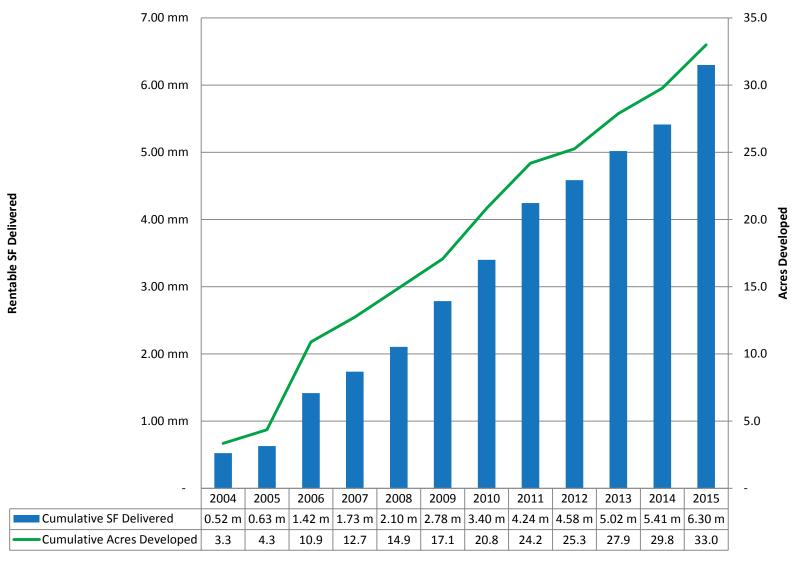
2007 Amazon.com selects
Vulcan to develop its new
urban campus in South
Lake Union

2015 6.3 million SF including 1,367 residential units developed on 33 acres

Bldgs. developed by Vulcan



Vulcan South Lake Union Development History





- In 2004 South Lake Union is designated as an "URBAN CENTER"
- Vulcan identified four goals that served as a framework for our development efforts in South Lake Union:
 - > ECONOMIC ENGINE
 - MIXED-USE NEIGHBORHOOD
 - > TRANSIT AND
 PEDESTRIAN FRIENDLY
 - > SUSTAINABILITY



I CREATE A NEW
ECONOMIC ENGINE
TO GENERATE JOBS
AND TAX REVENUE

WHAT WE DID



COMMERCIAL IN SOUTH LAKE UNION

- South Lake Union is home to many innovative companies that are comprised of leaders in technology, life sciences, global health and business
 - 9.1 M SF commercial today
 - 5.3 M SF commercial under construction
 - 5.3 M SF commercial planned











SOUTH LAKE UNION COMPANIES

































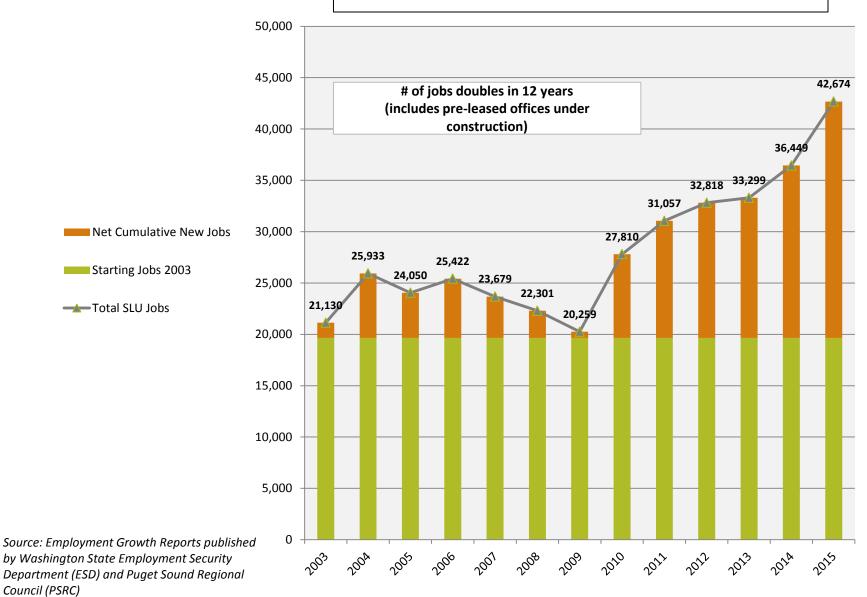




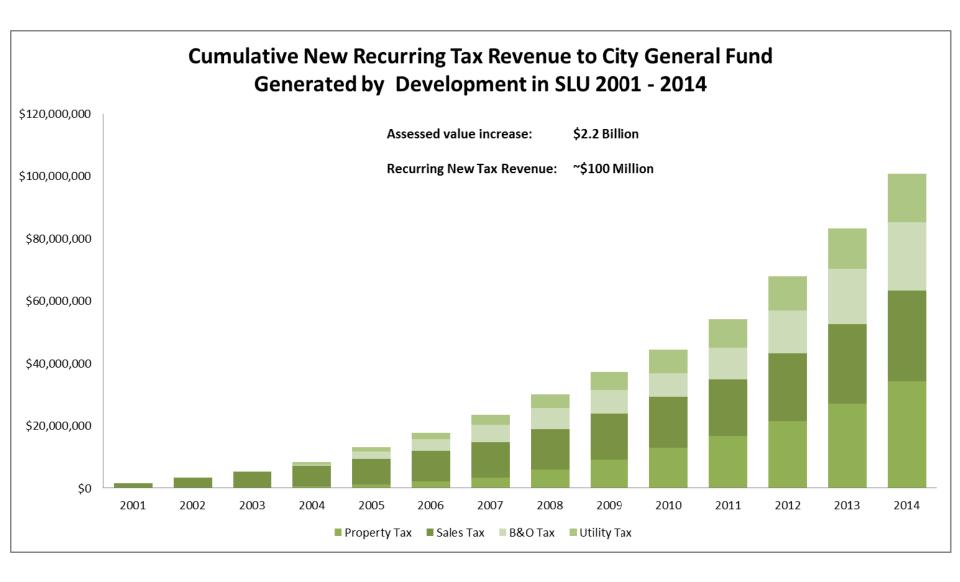




South Lake Union Job Growth







Source: Berk Consulting, Vulcan Real Estate



SUBSTATION / NETWORK

- New substation/network will provide reliable and predictable power, serving the emerging needs of the North Central Seattle area (South Lake Union, Uptown, Denny Triangle, and First Hill)
- City has invested \$62 million of the \$236 million project budget in site acquisition, design, and environmental review and remediation
- > Project schedule:
 - 2012 2014: Substation Site Clean-up, Design & Planning
 - 2012 2014: SEPA Review
 - 2015 2020: Construction of Substation, Distribution
 Network & Transmission Line







TT DEVELOP A MIXED-USE NEIGHBORHOOD FOR ROUND-THE-CLOCKACTIVITY

WHAT WE DID



RESIDENTIAL IN SOUTH LAKE UNION

-) 10,200 housing units
 - 5,800 apartment and condominium homes completed or under construction
 - 4,400 more residential units planned in 17 projects

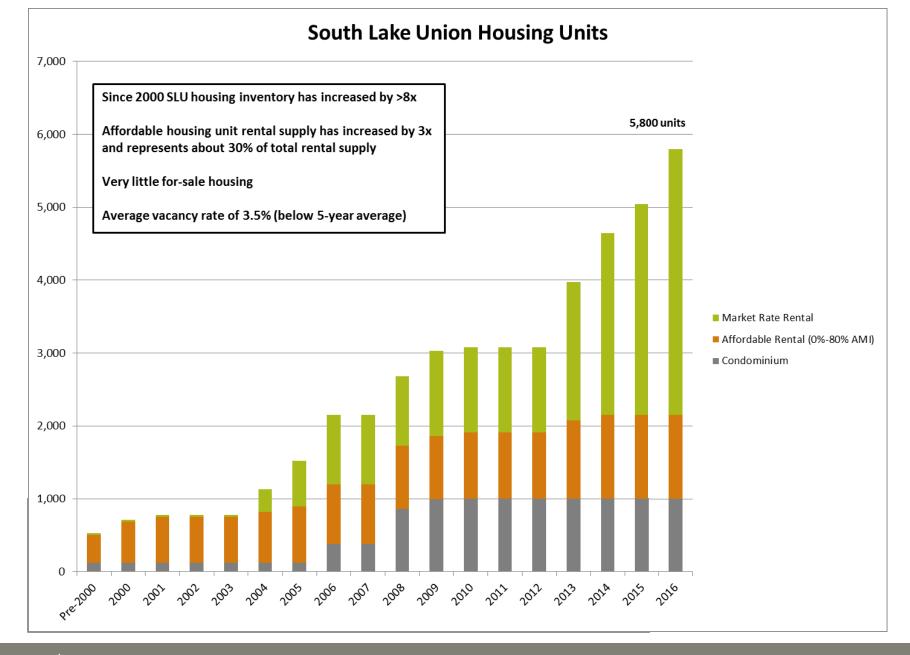














VIBRANT & AUTHENTIC RETAIL MIX: BOTH LOCAL & NATIONAL RESTAURANTS AND RETAILERS













SOUTH LAKE UNION RETAIL & RESTAURANTS

































































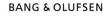




































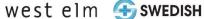




























PROMOTE A TRANSIT AND PEDESTRIAN FRIENDLY NEIGHBORHOOD

WHAT WE DID









- The Seattle Streetcar line opened in December 2007
- Streetcar cited as major impetus for businesses deciding to locate in the neighborhood
- Carries 3,000 riders each week-day
- Peak hour operations subsidized by area employers as a result of employee demand



STREETCAR NETWORK

- Provide new urban mobility options to enhance the city and regional transportation system
- Expansion underway:
 - First Hill line (blue line) under construction, completion Q1-2015
 - In July 2014 the city council approved a resolution adopting the First Avenue Streetcar, that will connect the South Lake Union and First Hill lines, as the city's preferred option along with funding to study the line





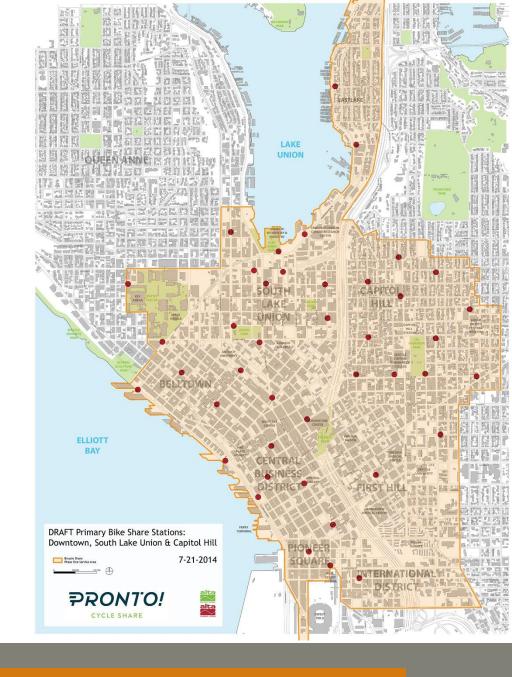


- The two-way Mercer East project (complete) widened Mercer Street for 6 blocks, between Interstate-5 and Dexter Avenue
- Improves neighborhood access, pedestrian and bicycle safety
- Mercer West (under construction) will extend 2-way Mercer for another mile to the Elliott Bay waterfront



PRONTO BIKE SHARE

- Seattle's first bicycle-share network opens in September 2014 with 50 stations, including pilot locations in South Lake Union
- 500 bicycles will serve the initial territory, including South Lake Union, University of Washington, Eastlake, Capitol Hill, First Hill, Belltown, downtown, Pioneer Square and the Chinatown International District





TV CREATE A NEW MODEL FOR SUSTAINABILITY

WHAT WE DID



VULCAN GREEN DEVELOPMENT

- Delivered 16 LEEDcertified buildings contributing to South Lake Union becoming the first LEED-certified neighborhood plan in Washington State
- Retained and incorporated five historic buildings into new developments
- Partnered with Seattle
 Public Utilities to build the
 Swale on Yale, a treatment
 system that will greatly
 improve the quality of
 stormwater runoff entering
 Lake Union









PLACEMAKING – BUILDING A COMMUNITY

WHAT WE DID



PARKS AND OPEN SPACE

- \$34 million investment in neighborhood parks
- Public plazas
-) Off leash areas
- Farmers Market





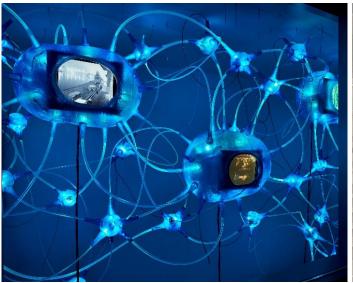






PUBLIC ARTWORKS

have been
installed in South
Lake Union as
Vulcan Real
Estate's public art
program











Favagans



ACTIVATING OPEN SPACE







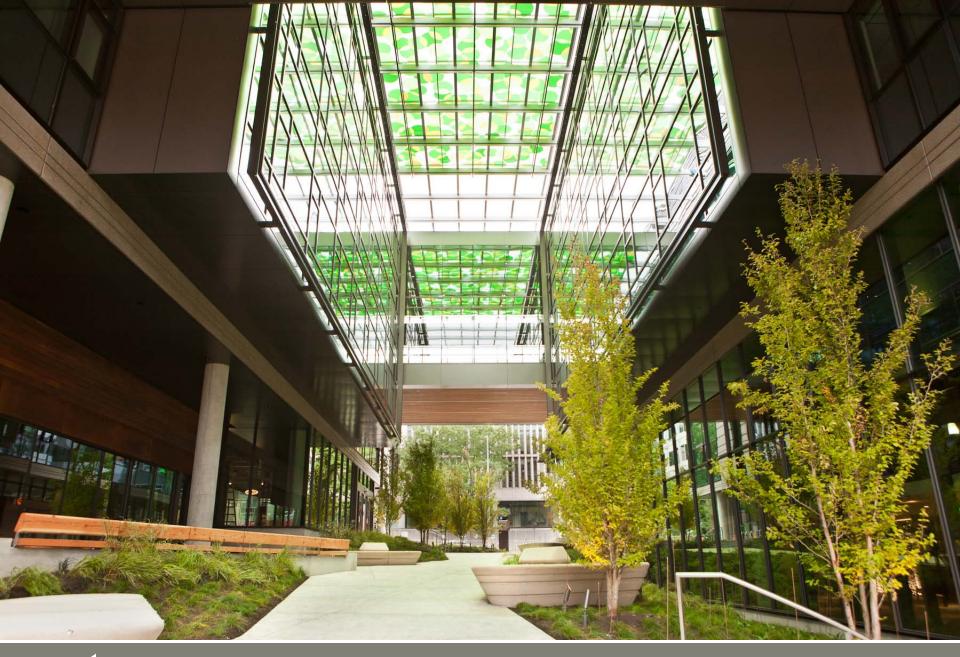
























DOGS ARE WELCOME







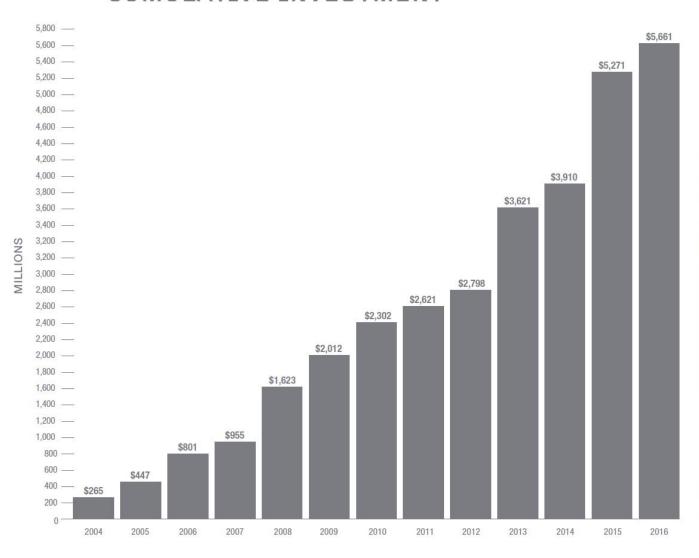








SOUTH LAKE UNION CUMULATIVE INVESTMENT



TOTAL INVESTMENT:

\$5.7 Billion 12,450,000 Square Feet \$5.07B Development Projects \$590M Infrastructure Improv.





SOUTH LAKE UNION TODAY

- Mixture of housing, office, retail and services
- Walkable neighborhood
- Amenities incorporated throughout
- Close proximity to quality public transportation

South Lake Union 2004 - 2014



7 MILLION

SF OFFICE AND LIFE SCIENCES SPACE

535,000

SF OF INTEGRATED RETAIL, RESTAURANTS AND SERVICES

5,800

UNITS OF FOR SALE AND FOR RENT HOUSING

24

COMMISSIONED PUBLIC ARTWORKS

14

ACRES OF PARK IMPROVEMENTS

2.6

MILE STREETCAR LOOP

1

CULTURAL FACILITY: MUSEUM OF HISTORY AND INDUSTRY







START EARLY, THINK BIG, WORK TOGETHER, LOOK AHEAD