



Moscone West
701 Howard Street
San Francisco, CA

ULI Mission: Shape the future of the built environment for transformative impact in communities worldwide

CONNECT active, passionate, diverse members through the foremost global network of interdisciplinary professionals

INSPIRE best practices for equitable and sustainable land use through content, education, convening, mentoring, and knowledge sharing

LEAD in solving community and real estate challenges through applied collective global experience and philanthropic engagement

IOPC Black Council Agenda

Chair: Austin Maddux
Vice Chair (Foundation Ambassador): Dierdre Perez
Vice Chair (DEI): Amy Curry
Vice Chair: Michael Byrne
Vice Chair: Jessica Harrison
Vice Chair: Glen Bartley

IOPC Black Council Agenda: Day 1– Wednesday, November 5, 2025, 2-6pm

Mosaic: Three Embarcadero Center, Lobby Level

2:00-2:10 Vice Chair (Amy Curry) Welcoming Remarks/ Introductions/ General Announcements

- Welcome, thank you, and introduction of new members and guests
- Reminder to complete attendance sheet
- Reminder to complete council evaluation form – confirm we still like the split meeting format
- Review of ULI Priorities & Council Member Expectations
- Next Meeting: Music City Center – Nashville, TN, United States
 - Council Day 1 & Dinner – Wednesday, May 6th | Council Day 2 - Thursday, May 7th
- **Reminder: We are in a different location for tomorrow's meeting!**
- ULI Foundation Discussion

2:10-3:00 BLACK TALKS TO BLACK

Moderator: Dierdre Perez and Brian Kavoochian

For this meeting segment, please come prepared to discuss the key topics that are on your mind vs set programming. Feel free to email any topics in advance to Dierdre and Brian.

3:00-3:30 PRESENTATION: CITY OFFICE REIT TAKE PRIVATE

Presenter: Michael Leggett, JLL

3:30-4:30 PANEL: CREATING VALUE IN TODAY'S MARKET ENVIRONMENT

Moderator: John Huguenard, JLL

Speakers: Andy Lowe, Clarion
Bruce Cohen, Temerity Strategic Partners
Sean Armstrong, Westport

4:30-5:15 DEAL SPOTLIGHT: 590 MADISON, NYC “The largest 100% fee simple office acquisition post-COVID”

Presenters: Steve Livaditis, Consolidated Oxford Real Estate
Will Silverman, Eastdil
Jake Clark, STRS Ohio

5:15-6:00

COCKTAIL HOUR (IOPC BLACK ONLY)

Cocktail hour will be located on the outdoor terrace, short walk across the street to dinner

Council Dinner – Wednesday, November 5, 2025, 6:30-8:30pm

Joined by: IOPC Blue

Location: La Mar Cocina Peruana

Address: Pier 1 ½ San Francisco, CA 94111

Transportation: N/A (across the street)

RSVP and cost: Accept meeting invite with response. Members' fees are included in the annual council dues. Guest Fee \$400.

IOPC Black Council Day Agenda: Day 2 – Thursday, November 6, 2025, 8-1:30pm

San Francisco Marriott Marquis: 780 Mission Street, San Francisco

8:00-8:15¹ **Chair (Austin Maddux) Welcome, any remaining updates or business**

8:15-9:00 **PRESENTATION: WHERE ARE WE IN THE CYCLE? A TOP-DOWN VIEW**

Presenter: Josh Scoville, Hines

9:00-9:45 **DEAL SPOTLIGHT: OFFICE 2 RESI CONVERSION**

Presenter: Andrew Blanchard, Rockwood

9:45-10:45 **PANEL: INDUSTRIAL TRENDS**

Moderator: Roger Morales, KKR

Speakers: Darcy Barnes, Bank of America
Amy Curry, Dermody
Will Pike, CBRE
Pete Cassiano, OMP

10:45-11:45 **PANEL: OFFICE CURIOUS**

Moderator: Laura Dunn, Spear Street Capital

Speakers: Ambrose Fisher, Oaktree
Colby Wick, Shorenstein
Knute Kvarekvaal, Norges Bank
Matthew Godoff, Synergy Boston

11:45-12:30 **REVITALIZING CBDs: SAN FRANCISCO vs. HOUSTON**

Moderator: Jessica Harrison, Manulife IM

Speakers: Kyle Kovac, CBRE
Stephen Sherrill, San Francisco Board of Supervisors
John Mooz, Hines

12:30-1:30 **LUNCH** *Provided on-site, no presentation programming during lunch.*
Please plan flights to allow you to remain with the council through lunch.

¹ Just a reminder that breakfast will not be served at this meeting. We will have coffee/drinks & light snacks.